

**FY12 Proposed Budget**

Including

Projected Revenue

	FY08 Budget	* FY09 Budget	FY10 Budget	FY11 Budget	FY12 Proposed Budget	Variance
Appropriation	\$106,580,071	\$106,819,394	\$106,819,394	\$103,478,560	\$108,008,655	\$4,530,095
SFSF Grant				\$2,114,979		-\$2,114,979
Federal Indirect Cost	\$571,000	\$922,000	\$571,000	\$571,000	\$571,000	\$0
Revolving	\$225,000	\$100,000				\$0
<b>TOTAL</b>	<b>\$107,376,071</b>	<b>\$107,841,394</b>	<b>\$107,390,394</b>	<b>\$106,164,539</b>	<b>\$108,579,655</b>	<b>\$2,415,116</b>

	FY08 Budget	* FY09 Budget	FY10 Budget	FY11 Budget	FY12 Proposed Budget	Variance
Salary	\$88,228,353	\$86,659,034	\$84,397,647	\$82,450,989	\$85,453,096	\$3,002,107
Non - Salary	\$19,147,718	\$21,182,360	\$22,992,747	\$23,713,550	\$23,126,559	-\$586,991
<b>Total</b>	<b>\$107,376,071</b>	<b>\$107,841,394</b>	<b>\$107,390,394</b>	<b>\$106,164,539</b>	<b>\$108,579,655</b>	<b>\$2,415,116</b>

\* Note: FY09 Budget reflects a \$1,000,000 reduction due to a 9C cut.

**FY11 Superintendent's  
Proposed Budget  
School Operating Budget**

	* FY09 Adjusted Budget	FY10 Adjusted Budget	FY11 Budget	FY12 Proposed Budget
Salary	\$86,659,034	\$84,397,647	\$82,450,989	\$85,453,096
Non - Salary	\$21,182,360	\$22,992,747	\$23,713,550	\$23,126,559
<b>TOTAL</b>	<u>\$107,841,394</u>	<u>\$107,390,394</u>	<u>\$106,164,539</u>	<u>\$108,579,655</u>

\* Note: FY09 Adjusted budget reflects a \$1,000,000 reduction due to a 9C cut.

**Lynn Public Schools  
Summary Sheet - Elementary Schools  
FY12 Proposed Budget**

			Adjusted	Grants	Grants	Proposed	Proposed	Grants	Grants
		FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12
		FTE	Budget	FTE		FTE	Budget	FTE	
Aborn	Salary	18.7	\$1,025,186	2.3	\$109,335	17.0	\$960,241	4.0	\$181,826
	Non - Sal	0.0	\$96,562	0.0	\$0	0.0	\$96,562	0.0	\$0
	<b>TOTAL</b>	<b>18.7</b>	<b>\$1,121,748</b>	<b>2.3</b>	<b>\$109,335</b>	<b>17.0</b>	<b>\$1,056,803</b>	<b>4.0</b>	<b>\$181,826</b>
Brickett	Salary	17.5	\$946,063	6.6	\$345,073	21.1	\$1,145,106	7.0	\$409,618
	Non - Sal	0.0	\$53,293	0.0	\$0	0.0	\$53,293	0.0	\$0
	<b>TOTAL</b>	<b>17.5</b>	<b>\$999,356</b>	<b>6.6</b>	<b>\$345,073</b>	<b>21.1</b>	<b>\$1,198,399</b>	<b>7.0</b>	<b>\$409,618</b>
Callahan	Salary	33.9	\$1,708,727	7.9	\$391,206	33.8	\$1,713,187	10.0	\$527,703
	Non - Sal	0.0	\$187,906	0.0	\$0	0.0	\$187,906	0.0	\$0
	<b>TOTAL</b>	<b>33.9</b>	<b>\$1,896,633</b>	<b>7.9</b>	<b>\$391,206</b>	<b>33.8</b>	<b>\$1,901,093</b>	<b>10.0</b>	<b>\$527,703</b>
Cobbet	Salary	32.8	\$1,772,612	13.9	\$734,388	36.2	\$1,916,179	17.0	\$1,018,764
	Non - Sal	0.0	\$184,071	0.0	\$0	0.0	\$184,071	0.0	\$0
	<b>TOTAL</b>	<b>32.8</b>	<b>\$1,956,683</b>	<b>13.9</b>	<b>\$734,388</b>	<b>36.2</b>	<b>\$2,100,250</b>	<b>17.0</b>	<b>\$1,018,764</b>
Connery	Salary	38.7	\$2,020,676	14.6	\$895,563	40.3	\$2,090,611	17.0	\$1,018,764
	Non - Sal	0.0	\$174,975	0.0	\$0	0.0	\$174,975	0.0	\$0
	<b>TOTAL</b>	<b>38.7</b>	<b>\$2,195,651</b>	<b>14.6</b>	<b>\$895,563</b>	<b>40.3</b>	<b>\$2,265,586</b>	<b>17.0</b>	<b>\$1,018,764</b>
Drewicz	Salary	45.9	\$2,301,223	5.3	\$298,941	42.2	\$2,153,450	7.0	\$409,618
	Non - Sal	0.0	\$93,716	0.0	\$0	0.0	\$93,716	0.0	\$0
	<b>TOTAL</b>	<b>45.9</b>	<b>\$2,394,939</b>	<b>5.3</b>	<b>\$298,941</b>	<b>42.2</b>	<b>\$2,247,166</b>	<b>7.0</b>	<b>\$409,618</b>
Ford	Salary	32.5	\$1,665,003	7.2	\$455,054	34.7	\$1,815,905	7.0	\$446,187
	Non - Sal	0.0	\$171,450	0.0	\$0	0.0	\$171,450	0.0	\$0
	<b>TOTAL</b>	<b>32.5</b>	<b>\$1,836,453</b>	<b>7.2</b>	<b>\$455,054</b>	<b>34.7</b>	<b>\$1,987,355</b>	<b>7.0</b>	<b>\$446,187</b>
Harrington	Salary	50.3	\$2,586,080	15.9	\$833,606	51.2	\$2,626,180	20.0	\$1,017,970
	Non - Sal	0.0	\$290,670	0.0	\$0	0.0	\$290,670	0.0	\$0
	<b>TOTAL</b>	<b>50.3</b>	<b>\$2,876,750</b>	<b>15.9</b>	<b>\$833,606</b>	<b>51.2</b>	<b>\$2,916,850</b>	<b>20.0</b>	<b>\$1,017,970</b>
Hood	Salary	28.9	\$1,482,657	6.9	\$364,034	29.8	\$1,549,780	10.0	\$527,703
	Non - Sal	0.0	\$237,498	0.0	\$0	0.0	\$237,498	0.0	\$0
	<b>TOTAL</b>	<b>28.9</b>	<b>\$1,720,155</b>	<b>6.9</b>	<b>\$364,034</b>	<b>29.8</b>	<b>\$1,787,278</b>	<b>10.0</b>	<b>\$527,703</b>
Ingalls	Salary	54.7	\$2,826,336	11.0	\$515,072	57.7	\$3,000,394	12.0	\$545,478
	Non - Sal	0.0	\$275,690	0.0	\$0	0.0	\$275,690	0.0	\$0
	<b>TOTAL</b>	<b>54.7</b>	<b>\$3,102,026</b>	<b>11.0</b>	<b>\$515,072</b>	<b>57.7</b>	<b>\$3,276,084</b>	<b>12.0</b>	<b>\$545,478</b>
Lincoln	Salary	18.2	\$1,024,383	2.6	\$128,295	19.8	\$1,133,052	2.0	\$90,643
	Non - Sal	0.0	\$75,765	0.0	\$0	0.0	\$75,765	0.0	\$0
	<b>TOTAL</b>	<b>18.2</b>	<b>\$1,100,148</b>	<b>2.6</b>	<b>\$128,295</b>	<b>19.8</b>	<b>\$1,208,817</b>	<b>2.0</b>	<b>\$90,643</b>

Lynn Woods	Salary	14.0	\$720,954	3.3	\$136,507	14.3	\$744,227	3.5	\$149,956
	Non - Sal	0.0	\$65,221	0.0	\$0	0.0	\$65,221	0.0	\$0
	<b>TOTAL</b>	<b>14.0</b>	<b>\$786,175</b>	<b>3.3</b>	<b>\$136,507</b>	<b>14.3</b>	<b>\$809,448</b>	<b>3.5</b>	<b>\$149,956</b>
Sewell Anderson	Salary	25.3	\$1,231,084	5.4	\$303,550	25.4	\$1,282,634	6.3	\$325,443
	Non - Sal	0.0	\$62,551	0.0	\$0	0.0	\$62,551	0.0	\$0
	<b>TOTAL</b>	<b>25.3</b>	<b>\$1,293,635</b>	<b>5.4</b>	<b>\$303,550</b>	<b>25.4</b>	<b>\$1,345,185</b>	<b>6.3</b>	<b>\$325,443</b>
Shoemaker	Salary	54.8	\$2,320,976	5.6	\$254,685	55.4	\$2,370,755	4.5	\$222,002
	Non - Sal	0.0	\$102,527	0.0	\$0	0.0	\$102,527	0.0	\$0
	<b>TOTAL</b>	<b>54.8</b>	<b>\$2,423,503</b>	<b>5.6</b>	<b>\$254,685</b>	<b>55.4</b>	<b>\$2,473,282</b>	<b>4.5</b>	<b>\$222,002</b>
Sisson	Salary	32.3	\$1,696,001	6.0	\$271,122	32.3	\$1,707,320	4.0	\$181,826
	Non - Sal	0.0	\$68,853	0.0	\$0	0.0	\$68,853	0.0	\$0
	<b>TOTAL</b>	<b>32.3</b>	<b>\$1,764,854</b>	<b>6.0</b>	<b>\$271,122</b>	<b>32.3</b>	<b>\$1,776,173</b>	<b>4.0</b>	<b>\$181,826</b>
Tracy	Salary	28.8	\$1,462,129	3.9	\$246,488	29.7	\$1,529,252	3.0	\$191,223
	Non - Sal	0.0	\$106,422	0.0	\$0	0.0	\$106,422	0.0	\$0
	<b>TOTAL</b>	<b>28.8</b>	<b>\$1,568,551</b>	<b>3.9</b>	<b>\$246,488</b>	<b>29.7</b>	<b>\$1,635,674</b>	<b>3.0</b>	<b>\$191,223</b>
Washington EC	Salary	0.0	\$0	0.0	\$0	0.0	\$0	0.0	\$0
	Non - Sal	0.0	\$0	0.0	\$0	0.0	\$0	0.0	\$0
	<b>TOTAL</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$0</b>
Welcoming El	Salary	0.0	\$0	0.0	\$0	0.0	\$0	0.0	\$0
	Non - Sal	0.0	\$0	0.0	\$0	0.0	\$0	0.0	\$0
	<b>TOTAL</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$0</b>
Washington Day School	Salary	31.5	\$1,429,745	4.0	\$250,986	28.5	\$1,317,859	4.0	\$252,334
	Non - Sal	0.0	\$59,150	0.0	\$0	0.0	\$79,150	0.0	\$0
	<b>TOTAL</b>	<b>31.5</b>	<b>\$1,488,895</b>	<b>4.0</b>	<b>\$250,986</b>	<b>28.5</b>	<b>\$1,397,009</b>	<b>4.0</b>	<b>\$252,334</b>
<b>ELEMENTARY</b>									
<b>TOTALS</b>	Salary	558.8	\$28,221,835	122.4	\$8,533,905	569.4	\$29,056,132	138.3	\$7,517,058
	Non - Sal	0.0	\$2,306,320	0.0	\$0	0.0	\$2,326,320	0.0	\$0
	<b>TOTAL</b>	<b>558.8</b>	<b>\$30,528,155</b>	<b>122.4</b>	<b>\$8,533,905</b>	<b>569.4</b>	<b>\$31,382,452</b>	<b>138.3</b>	<b>\$7,517,058</b>

**Lynn Public Schools  
Summary Sheet - Support Services  
FY12 Proposed Budget**

			Adjusted	Grants	Grants	Proposed	Proposed	Grants	Grants
		FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12
		FTE	Budget	FTE		FTE	Budget	FTE	
<b>Sped</b>	Salary	60.5	\$4,407,646	20.5	\$1,366,191	68.5	\$5,220,222	20.5	\$1,371,042
	Non - Sal	0.0	\$12,913,657	0.0	\$1,106,049	0.0	\$12,876,274	0.0	\$1,106,049
	<b>TOTAL</b>	<b>60.5</b>	<b>\$17,321,303</b>	<b>20.5</b>	<b>\$2,472,240</b>	<b>68.5</b>	<b>\$18,096,496</b>	<b>20.5</b>	<b>\$2,477,091</b>
<b>ELL</b>	Salary	6.0	\$391,110	1.0	\$72,046	6.0	\$391,110	1.0	\$72,046
	Non - Sal	0.0	\$60,338	0.0	\$0	0.0	\$60,338	0.0	\$0
	<b>TOTAL</b>	<b>6.0</b>	<b>\$451,448</b>	<b>1.0</b>	<b>\$72,046</b>	<b>6.0</b>	<b>\$451,448</b>	<b>1.0</b>	<b>\$72,046</b>
<b>Health</b>	Salary	15.0	\$913,776	1.5	\$94,803	15.0	\$919,975	1.5	\$95,612
	Non - Sal	0.0	\$57,708	0.0	\$0	0.0	\$57,708	0.0	\$0
	<b>TOTAL</b>	<b>15.0</b>	<b>\$971,484</b>	<b>1.5</b>	<b>\$94,803</b>	<b>15.0</b>	<b>\$977,683</b>	<b>1.5</b>	<b>\$95,612</b>
<b>Fine Arts</b>	Salary	28.0	\$1,813,070	0.0	\$0	28.0	\$1,847,623	0.0	\$0
	Non - Sal	0.0	\$61,877	0.0	\$0	0.0	\$63,877	0.0	\$0
	<b>TOTAL</b>	<b>28.0</b>	<b>\$1,874,947</b>	<b>0.0</b>	<b>\$0</b>	<b>28.0</b>	<b>\$1,911,500</b>	<b>0.0</b>	<b>\$0</b>
<b>P.I.C.</b>	Salary	7.0	\$400,744	1.0	\$30,000	7.0	\$400,744	1.0	\$30,000
	Non - Sal	0.0	\$11,106	0.0	\$0	0.0	\$11,106	0.0	\$0
	<b>TOTAL</b>	<b>7.0</b>	<b>\$411,850</b>	<b>1.0</b>	<b>\$30,000</b>	<b>7.0</b>	<b>\$411,850</b>	<b>1.0</b>	<b>\$30,000</b>
<b>Curriculum</b>	Salary	1.5	\$597,936	27.3	\$1,954,876	1.5	\$597,936	27.3	\$1,952,908
	Non - Sal	0.0	\$327,602	0.0	\$0	0.0	\$327,602	0.0	\$0
	<b>TOTAL</b>	<b>1.5</b>	<b>\$925,538</b>	<b>27.3</b>	<b>\$1,954,876</b>	<b>1.5</b>	<b>\$925,538</b>	<b>27.3</b>	<b>\$1,952,908</b>
<b>Technology</b>	Salary	9.0	\$560,269	0.0	\$0	9.0	\$560,269	0.0	\$0
	Non - Sal	0.0	\$246,965	0.0	\$0	0.0	\$394,860	0.0	\$0
	<b>TOTAL</b>	<b>9.0</b>	<b>\$807,234</b>	<b>0.0</b>	<b>\$0</b>	<b>9.0</b>	<b>\$955,129</b>	<b>0.0</b>	<b>\$0</b>
<b>Data Processing</b>	Salary	4.0	\$281,014	0.0	\$0	4.0	\$281,014	0.0	\$0
	Non - Sal	0.0	\$346,429	0.0	\$0	0.0	\$346,429	0.0	\$0
	<b>TOTAL</b>	<b>4.0</b>	<b>\$627,443</b>	<b>0.0</b>	<b>\$0</b>	<b>4.0</b>	<b>\$627,443</b>	<b>0.0</b>	<b>\$0</b>
<b>Attendance</b>	Salary	3.0	\$224,583	0.0	\$0	3.0	\$224,583	0.0	\$0
	Non - Sal	0.0	\$18,887	0.0	\$0	0.0	\$28,981	0.0	\$0
	<b>TOTAL</b>	<b>3.0</b>	<b>\$243,470</b>	<b>0.0</b>	<b>\$0</b>	<b>3.0</b>	<b>\$253,564</b>	<b>0.0</b>	<b>\$0</b>
<b>Security</b>	Salary	8.0	\$374,119	0.0	\$0	10.0	\$456,042	0.0	\$0
	Non - Sal	0.0	\$139,233	0.0	\$0	0.0	\$139,233	0.0	\$0
	<b>TOTAL</b>	<b>8.0</b>	<b>\$513,352</b>	<b>0.0</b>	<b>\$0</b>	<b>10.0</b>	<b>\$595,275</b>	<b>0.0</b>	<b>\$0</b>
<b>Transportation</b>	Salary	2.0	\$127,869	0.0	\$0	2.0	\$127,869	0.0	\$0
	Non - Sal	0.0	\$484,223	0.0	\$0	0.0	\$338,020	0.0	\$0
	<b>TOTAL</b>	<b>2.0</b>	<b>\$612,092</b>	<b>0.0</b>	<b>\$0</b>	<b>2.0</b>	<b>\$465,889</b>	<b>0.0</b>	<b>\$0</b>

<b>Food Services</b>	Salary	1.0	\$914,528	4.0	\$129,330	1.0	\$614,528	4.0	\$129,330
	Non - Sal	0.0	\$0	0.0	\$0	0.0	\$0	0.0	\$0
	<b>TOTAL</b>	<b>1.0</b>	<b>\$914,528</b>	<b>4.0</b>	<b>\$129,330</b>	<b>1.0</b>	<b>\$614,528</b>	<b>4.0</b>	<b>\$129,330</b>
<b>Finance</b>	Salary	18.0	\$1,084,517	0.0	\$0	18.0	\$1,091,346	0.0	\$0
	Non - Sal	0.0	\$1,464,912	0.0	\$0	0.0	\$1,464,912	0.0	\$0
	<b>TOTAL</b>	<b>18.0</b>	<b>\$2,549,429</b>	<b>0.0</b>	<b>\$0</b>	<b>18.0</b>	<b>\$2,556,258</b>	<b>0.0</b>	<b>\$0</b>
<b>Personnel</b>	Salary	6.0	\$351,034	0.0	\$0	6.0	\$351,034	0.0	\$0
	Non - Sal	0.0	\$1,237,507	0.0	\$0	0.0	\$745,749	0.0	\$0
	<b>TOTAL</b>	<b>6.0</b>	<b>\$1,588,541</b>	<b>0.0</b>	<b>\$0</b>	<b>6.0</b>	<b>\$1,096,783</b>	<b>0.0</b>	<b>\$0</b>
<b>Employee Benefits</b>	Salary	0.0	\$3,421,814	0.0	\$0	0.0	\$3,476,824	0.0	\$0
	Non - Sal	0.0	\$0	0.0	\$0	0.0	\$0	0.0	\$0
	<b>TOTAL</b>	<b>0.0</b>	<b>\$3,421,814</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$3,476,824</b>	<b>0.0</b>	<b>\$0</b>
<b>Superintendent</b>	Salary	3.0	\$267,184	4.0	\$245,340	11.0	\$800,325	4.0	\$245,340
	Non - Sal	0.0	\$135,571	0.0	\$0	0.0	\$135,571	0.0	\$0
	<b>TOTAL</b>	<b>3.0</b>	<b>\$402,755</b>	<b>4.0</b>	<b>\$245,340</b>	<b>11.0</b>	<b>\$935,896</b>	<b>4.0</b>	<b>\$245,340</b>
<b>Deputy Super</b>	Salary	2.0	\$186,127	0.0	\$0	2.0	\$186,127	0.0	\$0
	Non - Sal	0.0	\$139,016	0.0	\$0	0.0	\$152,527	0.0	\$0
	<b>TOTAL</b>	<b>2.0</b>	<b>\$325,143</b>	<b>0.0</b>	<b>\$0</b>	<b>2.0</b>	<b>\$338,654</b>	<b>0.0</b>	<b>\$0</b>
<b>Athletics</b>	Salary	0.0	\$1,039,867	0.0	\$0	0.0	\$1,059,867	0.0	\$0
	Non - Sal	0.0	\$345,801	0.0	\$0	0.0	\$342,801	0.0	\$0
	<b>TOTAL</b>	<b>0.0</b>	<b>\$1,385,668</b>	<b>0.0</b>	<b>\$0</b>	<b>0.0</b>	<b>\$1,402,668</b>	<b>0.0</b>	<b>\$0</b>
<b>School Committee</b>	Salary	1.0	\$91,295	0.0	\$0	1.0	\$91,295	0.0	\$0
	Non - Sal	0.0	\$191,749	0.0	\$0	0.0	\$191,749	0.0	\$0
	<b>TOTAL</b>	<b>1.0</b>	<b>\$283,044</b>	<b>0.0</b>	<b>\$0</b>	<b>1.0</b>	<b>\$283,044</b>	<b>0.0</b>	<b>\$0</b>
<b>SUPPORT SERVICES</b>									
<b>TOTALS</b>	Salary	175.0	\$17,448,502	59.3	\$3,892,586	193.0	\$18,698,733	59.3	\$3,896,278
	Non - Sal	0.0	\$18,182,581	0.0	\$1,106,049	0.0	\$17,677,737	0.0	\$1,106,049
	<b>TOTAL</b>	<b>175.0</b>	<b>\$35,631,083</b>	<b>59.3</b>	<b>\$4,998,635</b>	<b>193.0</b>	<b>\$36,376,470</b>	<b>59.3</b>	<b>\$5,002,327</b>

**Lynn Public Schools**  
**Summary Sheet Totals - Lynn Public Schools**  
**FY12 Proposed Budget**

			Adjusted	Grants	Grants	Proposed	Proposed	Grants	Grants
		FY11	FY11	FY11	FY11	FY12	FY12	FY12	FY12
		FTE	Budget	FTE		FTE	Budget	FTE	
<b>Elementary Schools</b>	Salary	558.8	\$28,221,835	122.4	\$6,533,905	569.4	\$29,056,132	138.3	\$7,517,058
	Non - Sal	0.0	\$2,306,320	0.0	\$0	0.0	\$2,326,320	0.0	\$0
	<b>TOTAL</b>	<b>558.8</b>	<b>\$30,528,155</b>	<b>122.4</b>	<b>\$6,533,905</b>	<b>569.4</b>	<b>\$31,382,452</b>	<b>138.3</b>	<b>\$7,517,058</b>
<b>Secondary Schools</b>	Salary	608.0	\$36,843,854	77.4	\$3,099,855	619.0	\$37,698,231	78.4	\$3,200,460
	Non - Sal	0.0	\$3,161,447	0.0	\$0	0.0	\$3,122,502	0.0	\$0
	<b>TOTAL</b>	<b>608.0</b>	<b>\$40,005,301</b>	<b>77.4</b>	<b>\$3,099,855</b>	<b>619.0</b>	<b>\$40,820,733</b>	<b>78.4</b>	<b>\$3,200,460</b>
<b>Support Services</b>	Salary	175.0	\$17,448,502	59.3	\$3,892,586	193.0	\$18,698,733	59.3	\$3,896,278
	Non - Sal	0.0	\$18,182,581	0.0	\$1,106,049	0.0	\$17,677,737	0.0	\$1,106,049
	<b>TOTAL</b>	<b>175.0</b>	<b>\$35,631,083</b>	<b>59.3</b>	<b>\$4,998,635</b>	<b>193.0</b>	<b>\$36,376,470</b>	<b>59.3</b>	<b>\$5,002,327</b>
<b>Lynn Public Schools</b>									
<b>TOTALS</b>	Salary	1341.8	\$82,514,191	259.1	\$13,526,346	1381.4	\$85,453,096	276.0	\$14,613,796
	Non - Sal	0.0	\$23,650,348	0.0	\$1,106,049	0.0	\$23,126,559	0.0	\$1,106,049
	<b>TOTAL</b>	<b>1341.8</b>	<b>\$106,164,539</b>	<b>259.1</b>	<b>\$14,632,395</b>	<b>1381.4</b>	<b>\$108,579,655</b>	<b>276.0</b>	<b>\$15,719,845</b>